

To
The Board of Directors
Carlsberg India Private Limited
4th Floor, Rectangle No.1
Commercial Complex, D4, Saket
New Delhi- 110 017

Sub: Resignation

Dear Board Members,

I hereby tender my resignation pursuant to the provisions of Section 168(1) of the Companies Act, 2013 read with Companies (Appointment and Qualification of Directors) Rule, 2014 from the office of Director of **Carlsberg India Private Limited** (Company) with **effect from 8th September 2022**.

I would like to thank the Board of Directors of the Company for providing their assistance and co-operation to discharge my duties during the tenure of holding the office of Director of the Company.

Further, all the roles, responsibilities, and authorizations assigned to me by the Board, during my tenure as Director shall also stand ceased with **effect from 8th September 2022**.

Please do the necessary formalities for removing my name from the Registrar of the Company as Director.

Thanking you

Yours sincerely,

Muthuraman
Muthuraman Ramanathan 06/09/2022

Received on
behalf of
the Board

[Signature]
9.9.2022

